

## FINANCE AND INVESTMENT COMMITTEE

A meeting of the Committee will be held at **1530 hours** on **Monday 23 September 2019**, in the Robert Tong Room, Queens' Building, Mile End Campus.

### DRAFT AGENDA

| Part 1: Preliminary Items                |   | Paper       | Led by     |
|--|---|-------------|------------|
| 1.                                       | <b>Welcome and apologies</b>  | N/A         | L Savage   |
| 2.                                       | <b>Minutes of the meeting held on 20 June 2019</b>                                | FIC19/xx    | L Savage   |
| 3.                                       | <b>Matters arising</b>  | FIC19/xx    | L Savage   |
| Part 2: Financial Performance            |   |             |            |
| 4.                                       | <b><i>To note:</i> Management accounts, including first draft outturn 2018–19</b> | FIC19/xx    | J Jones    |
| 5.                                       | <b><i>To note:</i> Research grants and contracts annual report</b>                | FIC19/xx    | Dr S Ellis |
| Part 3: Strategic Investment             |   |             |            |
| 6.                                       | <b><i>To note:</i> Borrowing update</b>   | FIC19/xx    | J Jones    |
| 7.                                       | <b><i>To note:</i> Estates strategy for residences</b>                            | FIC19/xx    | I McManus  |
| Part 4: Treasury Management & Investment |   |             |            |
| 8.                                       | <b><i>To note:</i> Investment Managers sub-group report</b>                       | Oral report | J Jones    |
| Part 5: Matters for Report               |   |             |            |
| 9.                                       | <b><i>To note:</i> QMUL Pension Liabilities Report</b>                            | FIC19/xx    | J Jones    |
| 10.                                      | <b><i>To note:</i> *Annual summary of bad debt write-offs 2017–18</b>             | FIC19/xx    | J Jones    |
| 11.                                      | <b><i>To note:</i> Carbon Management Plan: annual report</b>                      | FIC19/xx    | I McManus  |
| 12.                                      | <b><i>To note:</i> *Draft agenda for next meeting</b>                             | FIC19/xx    | L Savage   |
| 13.                                      | <b>Dates of meetings in 2018–19</b>   |             |            |
|  | ➤ Tuesday 5 November 2019 at 1530 hours, Robert Tong Room, Mile End.              |             |            |
|  | ➤ Wednesday 18 March 2020 at 1530 hours, Robert Tong Room, Mile End.              |             |            |
|  | ➤ Wednesday 17 June 2020 at 1530 hours, Robert Tong Room, Mile End.               |             |            |

\* will be taken without discussion unless a request is sent to the Chair or Secretary, before the meeting, to open the item for debate.