



Matters arising

Outcome requested:	Council is asked to note the matters arising from the minutes of the meetings held on 19 November 2020 and 22 February 2021.
Executive Summary:	N/A
QMUL Strategy:	Effective governance supports the achievement of all strategic aims.
Internal/External reference points:	N/A
Strategic Risks:	N/A
Equality Impact Assessment:	N/A
Subject to prior and onward consideration by:	By Council only.
Confidential paper under FOIA/DPA:	No
Timing:	N/A
Author:	Nadine Lewycky, Assistant Registrar (Governance)
Date:	15 March 2021
Senior Management/External Sponsor:	Lord Clement-Jones, Chair of Council

Actions from the meeting held on 19 November 2020			
Minute no.	Action	Person responsible	Progress
2020.019[g]	<p>President and Principal's Report (QM2020/15) Senior staff update</p> <p>The appointment of a new Chief Financial Officer (CFO) and Chief Operations Officer (COO) would complete the Senior Executive Team. Council commended the Executive on excellent appointments and thanked those members of staff who stepped up to take on additional work in the interim. Council asked for an organogram of the new structure, and a breakdown of the areas of responsibility for the COO, CFO and Chief Governance Officer and University Secretary.</p>	President and Principal	An organogram has been appended to the matters arising.

Actions from the meeting held on 22 February 2021			
2020.044[b]	<p>OfS return (QM2020/37)</p> <p>The pandemic had shifted some of the major capital investment in the strategy back by two years and changed some of the underlying assumptions around Estates and the digital infrastructure. The blended learning element of the strategy had been brought forward by five to six years. However, the focus on getting all of our education online had paused our plans for distance learning. The pandemic had also impacted research levels. Although research facilities had remained open, research capacity had been reduced due to social distancing measures and the academic focus on online education. Council said that an overview of what areas of the strategy had been</p>	President and Principal	An oral update on the timing of this work will be provided in the meeting.

	accelerated or held back in response to the pandemic would be useful.		
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Senior Executive Team, March 2021

Cross-cutting VPs

Professor Colin Grant
Vice Principal International

Dr Philippa Lloyd
Vice Principal Policy and
Strategic Partnerships

Professor Stephanie Marshall
Vice Principal (Education)

Professor Andrew Livingston
Vice Principal (Research and
Innovation)

Sheila Gupta
Vice Principal (People Culture
and Inclusion)

Professor Colin Bailey
President and Principal
Chair

Professional Services Leadership

Karen Kroger
Chief Financial Officer

Jonathan Morgan
Chief Governance Officer and
University Secretary

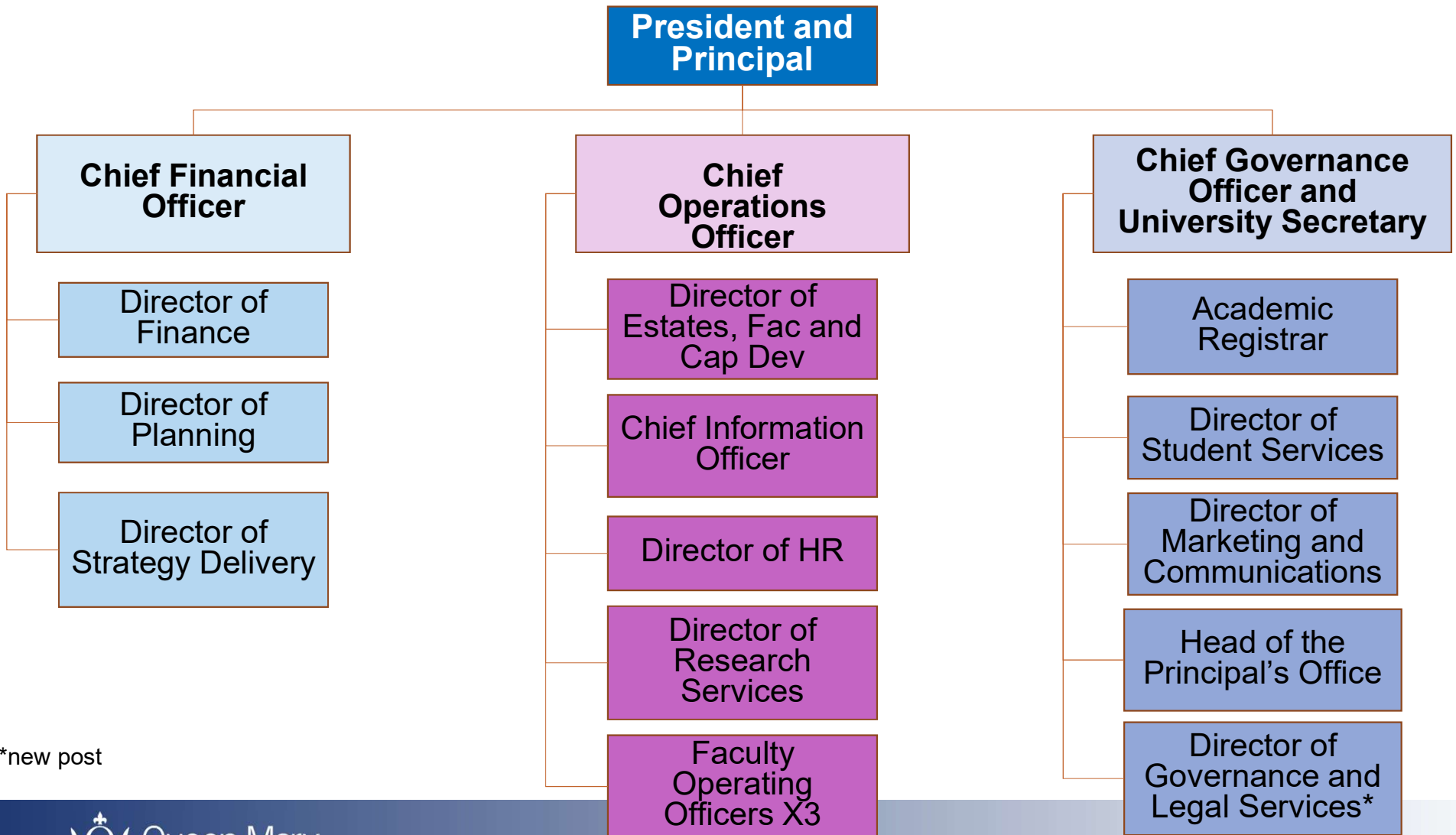
Paula Sanderson
Chief Operations Officer

Faculty VPs

Professor Matthew Hilton
Vice Principal and Executive
Dean (Humanities and Social
Sciences)

Professor Wen Wang
Vice Principal and Executive
Dean (Science and
Engineering)

Professor Steve Thornton
Vice Principal (Health)



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